

#### Sigma Alimentos, S.A. de C.V. and Subsidiaries

#### STATEMENT OF FINANCIAL POSITION

| mation in thousands                              |                                      |  |                                    |                                     |  |  |
|--|--------------------------------------|--|------------------------------------|-------------------------------------|--|--|
|  | (Thousands o                         | (Thousands of pesos)                       |                                    | .S. Dollars)                        |  |  |
|  | Sep '20                              | Sep '19                                    | Sep '20 (1)                        | Sep'19 (2                           |  |  |
| ASSETS   |                                      |  |                                    |                                     |  |  |
| CURRENT ASSETS:                                  |                                      |  |                                    |                                     |  |  |
| Cash and cash equivalents                        | 13,197,215                           | 10,136,271                                 | 587,658                            | 516,201                             |  |  |
| Restricted cash                                  | 26,948                               | 11,781                                     | 1,200                              | 600                                 |  |  |
| Customers, net                                   | 6,947,004                            | 7,303,292                                  | 309,343                            | 371,928                             |  |  |
| Income tax recoverable                           | 622,322                              | 330,855                                    | 27,711                             | 16,849                              |  |  |
| Inventories                                      | 18,451,385                           | 16,691,767                                 | 821,621                            | 850,046                             |  |  |
| Other current assets                             | 680,614                              | 486,167                                    | 30,307                             | 24,759                              |  |  |
| Derivative financial instruments                 | 118,327                              | 132,399                                    | 5,269                              | 6,743                               |  |  |
| Total current assets                             | 40,043,815                           | 35,092,532                                 | 1,783,109                          | 1,787,126                           |  |  |
| NON-CURRENT ASSETS:                              |                                      |  |                                    |                                     |  |  |
| Property, plant and equipment, net               | 36,203,524                           | 32,213,395                                 | 1,612,105                          | 1,640,502                           |  |  |
| Intangible assets, net                           | 18,717,069                           | 15,749,489                                 | 833,451                            | 802,060                             |  |  |
| Goodwill   | 15,964,939                           | 12,987,239                                 | 710,902                            | 661,389                             |  |  |
| Deferred income tax                              | 4,013,052                            | 1,986,840                                  | 178,697                            | 101,182                             |  |  |
| Derivative financial instruments                 | 1,224,053                            | 392,389                                    | 54,506                             | 19,983                              |  |  |
| Investments in associates and joint ventures     | 139,478                              | 347,878                                    | 6,211                              | 17,716                              |  |  |
| Other non-current assets                         | 104,190                              | 128,227                                    | 4,639                              | 6,531                               |  |  |
| Restricted cash                                  | 32,500                               | 23,563                                     | 1,447                              | 1,200                               |  |  |
| Total non-current assets                         | 76,398,805                           | 63,829,020                                 | 3,401,958                          | 3,250,563                           |  |  |
| Total assets                                     | 116,442,620                          | 98,921,552                                 | 5,185,067                          | 5,037,689                           |  |  |
|  | 110) : 12,020                        | 50,511,551                                 | 5,200,007                          | 0,007,003                           |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY             |                                      |  |                                    |                                     |  |  |
| CURRENT LIABILITIES:                             |                                      |  |                                    |                                     |  |  |
| Current debt                                     | 0                                    | 5,070,473                                  | 0                                  | 258,219                             |  |  |
| Accrued interest payable                         | 715,500                              | 671,747                                    | 31,860                             | 34,203                              |  |  |
| Financial Leases                                 | 581,999                              | 507,267                                    | 25,916                             | 25,833                              |  |  |
| Suppliers  | 28,024,558                           | 25,731,421                                 | 1,247,904                          | 1,310,401                           |  |  |
| Income tax payable                               | 599,927                              | 1,662,605                                  | 26,714                             | 84,670                              |  |  |
| Provisions                                       | 145,789                              | 85,898                                     | 6,492                              | 4,374                               |  |  |
| Other current liabilities                        | 18,817                               | (27,785)                                   | 837                                | (1,253)                             |  |  |
| Derivative financial instruments                 | 241,503                              | 3,165                                      | 10,754                             | 161                                 |  |  |
| Total current liabilities                        | 30,328,093                           | 33,704,791                                 | 1,350,477                          | 1,716,454                           |  |  |
|  |                                      |  |                                    |                                     |  |  |
| NON-CURRENT LIABILITIES:                         |                                      |  |                                    |                                     |  |  |
| Non current debt                                 | 52,632,238                           | 41,738,387                                 | 2,343,658                          | 2,125,573                           |  |  |
| Notes payable                                    | 112,715                              | 139,227                                    | 5,019                              | 7,090                               |  |  |
| Financial Leases                                 | 2,112,337                            | 1,676,790                                  | 94,060                             | 85,392                              |  |  |
| Deferred income taxes                            | 4,290,783                            | 3,365,408                                  | 191,064                            | 171,387                             |  |  |
| Employees benefits                               | 1,853,708                            | 1,459,950                                  | 82,544                             | 74,350                              |  |  |
| Provisions                                       | 96,691                               | 70,620                                     | 4,306                              | 3,596                               |  |  |
| Income tax payable                               | 372,746                              | 513,438                                    | 16,598                             | 26,147                              |  |  |
| Other non-current liabilities                    | 3,808                                | 41,000                                     | 170                                | 2,088                               |  |  |
| Derivative financial instruments                 | 0                                    | 0  | 0                                  | 0                                   |  |  |
| Total non-current liabilities                    | 61,475,026                           | 49,004,821                                 | 2,737,419                          | 2,495,624                           |  |  |
| Total liabilities                                | 91,803,119                           | 82,709,612                                 | 4,087,896                          | 4,212,078                           |  |  |
|  |                                      |  |                                    |                                     |  |  |
| STOCKHOLDERS' EQUITY                             |                                      |  |                                    |                                     |  |  |
| STOCKHOLDERS' EQUITY Total controlling interest: | 24 639 501                           | 15 670 282                                 | 1 097 171                          | 798 026                             |  |  |
| Total controlling interest:                      | 24,639,501                           | 15,670,282<br>541 658                      | 1,097,171<br>0                     | 798,026<br>27 584                   |  |  |
|  | 24,639,501<br>0<br><b>24,639,501</b> | 15,670,282<br>541,658<br><b>16,211,940</b> | 1,097,171<br>0<br><b>1,097,171</b> | 798,026<br>27,584<br><b>825,611</b> |  |  |

<sup>(1)</sup> Translated into U.S. Dollars, solely for the convenience of the reader, using an exchange rate of Ps. 22.4573 per U.S. Dollar, the exchange rate published by the Mexican Central Bank for payment of obligations denominated in U.S. dollars on September 30, 2020.

<sup>(2)</sup> Translated into U.S. Dollars, solely for the convenience of the reader, using an exchange rate of Ps. 19.6363 per U.S. Dollar, the exchange rate published by the Mexican Central Bank for payment of obligations denominated in U.S. dollars on September 30, 2019.



# Sigma Alimentos, S.A. de C.V. and Subsidiaries

### STATEMENT OF INCOME

| Information in thousands                     |                |                      |                |                                |  |  |
|--|----------------|----------------------|----------------|--------------------------------|--|--|
|  | (Thousand      | (Thousands of pesos) |                | (Thousands of U.S. Dollars) (1 |  |  |
|  | III Quarter 20 | III Quarter 19       | III Quarter 20 | II Quarter 19                  |  |  |
|  |                |                      |                |                                |  |  |
| Revenue                                      | 34,855,267     | 31,687,979           | 1,577,162      | 1,632,215                      |  |  |
| Cost of sales                                | (24,861,209)   | (22,778,872)         | (1,124,947)    | (1,173,332)                    |  |  |
| Gross profit                                 | 9,994,058      | 8,909,107            | 452,215        | 458,883                        |  |  |
| Selling expenses                             | (5,636,659)    | (5,131,004)          | (255,092)      | (264,246)                      |  |  |
| Administrative expenses                      | (1,689,977)    | (1,395,671)          | (76,561)       | (71,904)                       |  |  |
| Other income (expenses), net                 | 51,744         | 41,738               | 2,347          | 2,156                          |  |  |
| Operating profit                             | 2,719,166      | 2,424,170            | 122,909        | 124,888                        |  |  |
| Financial Income                             | 65,869         | 73,243               | 2,966          | 3,773                          |  |  |
| Financial expenses                           | (731,481)      | (636,188)            | (33,133)       | (32,756)                       |  |  |
| Gain (loss) due to exchange fluctuation, net | (64,219)       | 67,665               | (2,869)        | 3,020                          |  |  |
| Equity in income (loss) of associates        | 13,306         | (447)                | 594            | (23)                           |  |  |
| Profit before income tax                     | 2,002,641      | 1,928,444            | 90,467         | 98,903                         |  |  |
| Income tax                                   | (1,062,787)    | (660,422)            | (47,353)       | (34,184)                       |  |  |
| Net consolidated profit                      | 939,854        | 1,268,022            | 43,114         | 64,719                         |  |  |
| Profit (loss) attributable to:               |                |                      |                |                                |  |  |
| Controlling interest                         | 939,854        | 1,274,933            | 43,114         | 65,080                         |  |  |
| Non-controlling interest                     | 0              | (6,912)              | 0              | (360)                          |  |  |



## Sigma Alimentos, S.A. de C.V. and Subsidiaries

#### STATEMENT OF CASH FLOW

| Information in thousands                                       |                      |                |                                |                |
|--|----------------------|----------------|--------------------------------|----------------|
|  | (Thousands of pesos) |                | (Thousands of U.S. Dollars) (1 |                |
|  | III Quarter 20       | III Quarter 19 | III Quarter 20                 | III Quarter 19 |
| CASH FLOW FROM OPERATING ACTIVITIES                            |                      |                |                                |                |
| Profit before income tax                                       | 2,002,641            | 1,928,443      | 90,468                         | 98,903         |
| Depreciation and amortization                                  | 1,217,902            | 1,069,896      | 55,137                         | 55,107         |
| Impairment of fixed assets and intangible assets               | 24,907               | 30,951         | 1,125                          | 1,593          |
| Costs associated with seniority premiums and pension plans     | 41,318               | 42,853         | 1,869                          | 2,208          |
| Gain on sale of property, plant and equipment                  | (6,942)              | (14,438)       | (319)                          | (752)          |
| Financial cost, net  | 657,694              | 569,536        | 29,790                         | 29,322         |
| Foreign exchange, net  | 64,219               | (67,665)       | 2,869                          | (3,020)        |
| (Increase) Decrease in customers and other accounts receivable | 340,860              | 255,754        | 18,969                         | 9,530          |
| (Increase) decrease in inventories                             | 1,903,505            | (558,491)      | 86,111                         | (28,694)       |
| Increase (decrease) in suppliers and other accounts payable    | (1,975,741)          | 186,014        | (80,778)                       | 4,750          |
| Income tax paid  | (992,602)            | (483,809)      | (45,065)                       | (24,889)       |
| Other operating expenses                                       | 69,067               | 20,205         | 3,165                          | 967            |
| Cash flows from operating activities                           | 3,346,828            | 2,979,249      | 163,341                        | 145,025        |
| CASH FLOW FROM INVESTING ACTIVITIES                            |                      |                |                                |                |
| Bussiness acquisitions, net of cash acquired                   | (5,566)              | (254,167)      | (250)                          | (12,976)       |
| Interest received  | 28,475               | 37,956         | 1,278                          | 1,955          |
| Acquisition of intangible assets                               | (52,324)             | (92,862)       | (2,372)                        | (4,786)        |
| Acquisition of property, plant and equipment                   | (491,694)            | (736,919)      | (22,294)                       | (37,935)       |
| Sale of property, plant and equipment                          | 6,942                | 14,438         | 319                            | 752            |
| Restricted cash and other assets.                              | 13,649               | 11,267         | 607                            | 590            |
| Cash flows from investing activities                           | (500,518)            | (1,020,287)    | (22,712)                       | (52,400)       |
| CASH FLOW FROM FINANCING ACTIVITIES                            |                      |                |                                |                |
| Proceeds from loans and debt                                   | 1,014,298            | 0              | 45,136                         | 0              |
| Payments of loans and debt                                     | (5,059,729)          | (27,588)       | (231,125)                      | (1,391)        |
| Financial leases   | (176,879)            | (147,384)      | (7,979)                        | (7,589)        |
| Derivative financial instruments                               | (76,509)             | 85,830         | (3,695)                        | 4,489          |
| Interest paid  | (411,525)            | (284,012)      | (18,921)                       | (14,501)       |
| Dividends paid to owners                                       | 0                    | (1,186,836)    | 0                              | (60,522)       |
| Cash flows from financing activities                           | (4,710,344)          | (1,559,990)    | (216,584)                      | (79,514)       |
| Net increase (decrease) in cash and cash equivalents           | (1,864,034)          | 398,972        | (75,955)                       | 13,111         |
| Exchange gains (losses) in cash and cash equivalents           | 78,880               | (42,460)       | 11,397                         | (7,109)        |
| Cash and cash equivalents at the beginning of the period       | 14,982,369           | 9,779,759      | 652,216                        | 510,199        |
| Cash and cash equivalents at the end of the period             | 13,197,215           | 10,136,271     | 587,658                        | 516,201        |

<sup>(1)</sup> Translated into U.S. Dollars, solely for the convenience of the reader, using the average exchange rate published by the Mexican Central Bank for payment of obligations denominated in U.S. dollars for each of the months that comprise the quarter or year.